

A large, stylized red figure, possibly representing a person or a logo, is positioned in the background. It consists of a circular head, a long horizontal bar for a torso, and several thick, rounded limbs extending outwards.

Monitoring and Evaluation in MSF Holland

Amsterdam

23 November 2006

MSF's Purpose

MSF Charter:

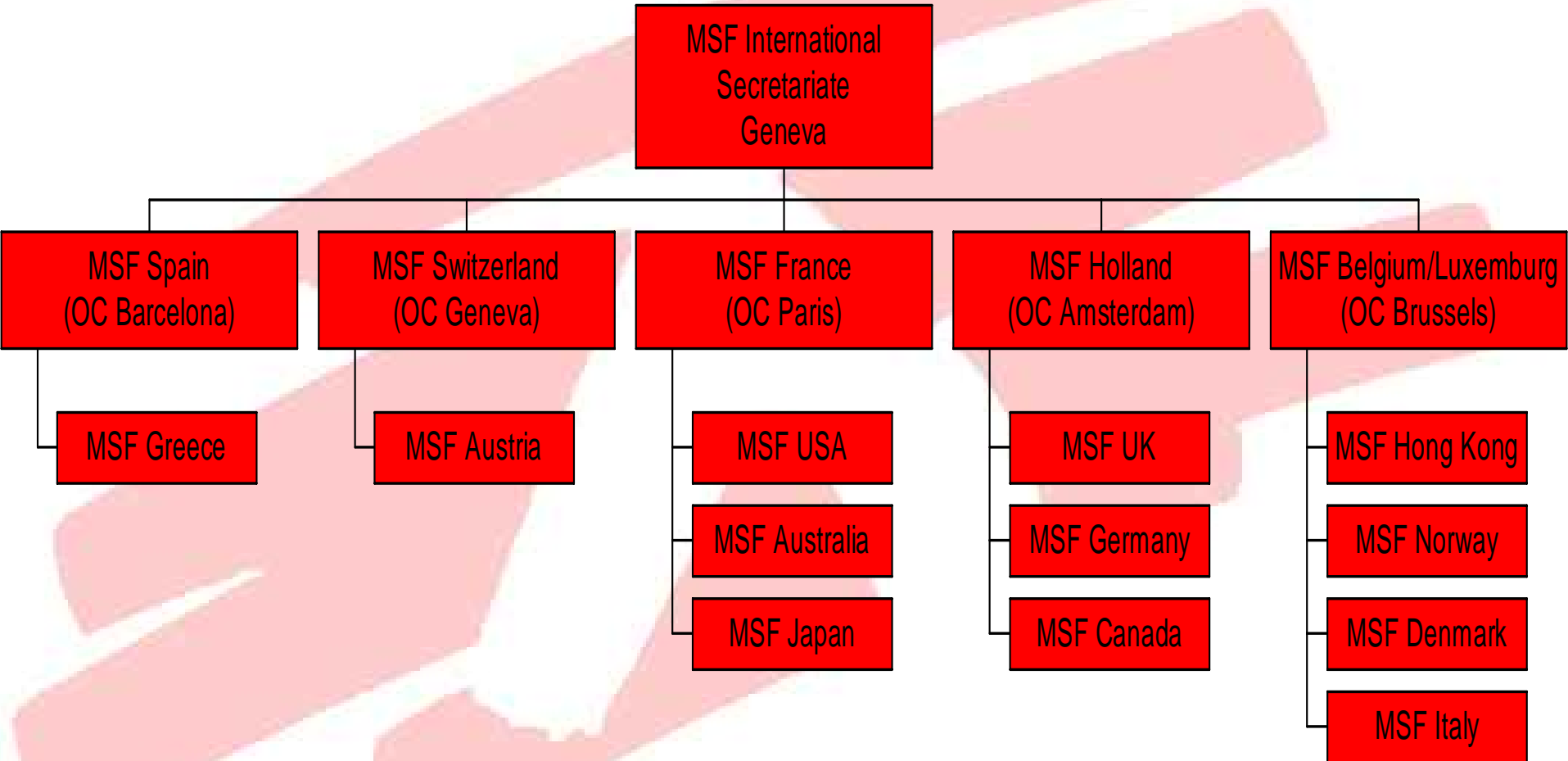
The overall purpose of MSF is to preserve life and alleviate suffering while protecting human dignity and seeking to restore the ability of people to make their own decisions.

This purpose is to be accomplished through the provision of medical aid and a personal commitment to act as a witness to events surrounding populations in danger.

MSF

- 1971: ICRC doctors no access to population in Biafra
- Humanitarian values above political sovereignty

MSF Sections



MSF - Holland

- Founded in 1984
- Work in 30 countries (77 int.)
- Budget € 120 million (460 million int.)
- 6500 national staff
- 580 expats (50% medical)
- 170 positions in Amsterdam

Monitoring

- Process
- Continuous
- Systematic
- Recording
- Collecting
- Measuring
- Analysing and
- Communicating information.

Monitoring WHY?

1. Decision making and steering
2. Accountability

Monitoring HOW?

Indicators

Specific

Measurable

Achievable

Relevant

Time-bound



Monitoring WHAT?

An agreed plan

Objective Oriented Project Planning (OOPP)

Steps

- 1. Brainstorm problems of your target population**
- 2. Link problems in causal way ('problem tree')**
- 3. Covert Problem Tree in Objectives Hierarchy**
- 4. Clustering**
- 5. Build the 'intervention logic' and check this**
- 6. Develop 'indicators' and 'sources of verification'**

**People die from
HIV/AIDS**

**People
Contract
Virus**

**Poor
treatment**

**Unsafe
sex**

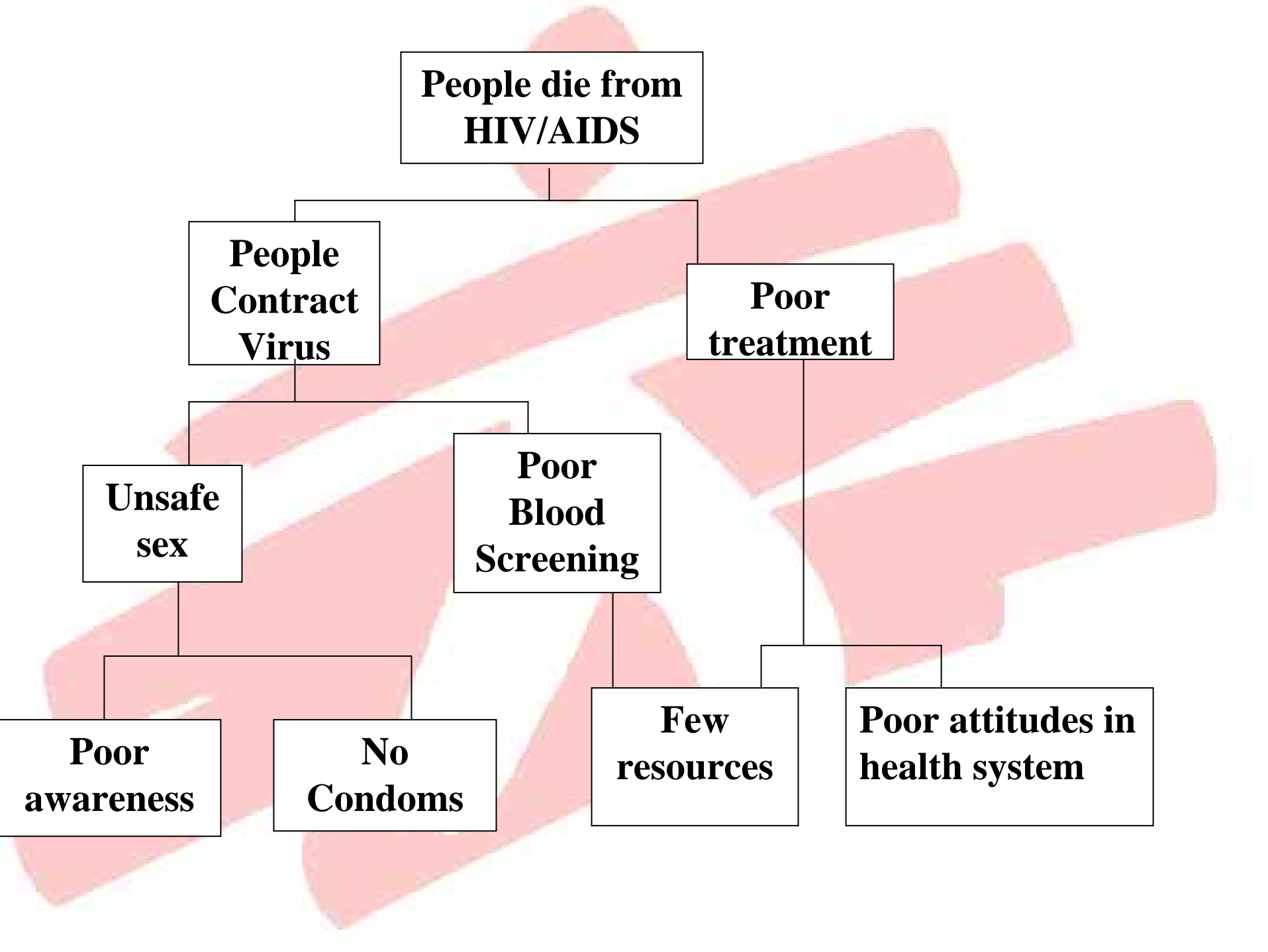
**Poor
Blood
Screening**

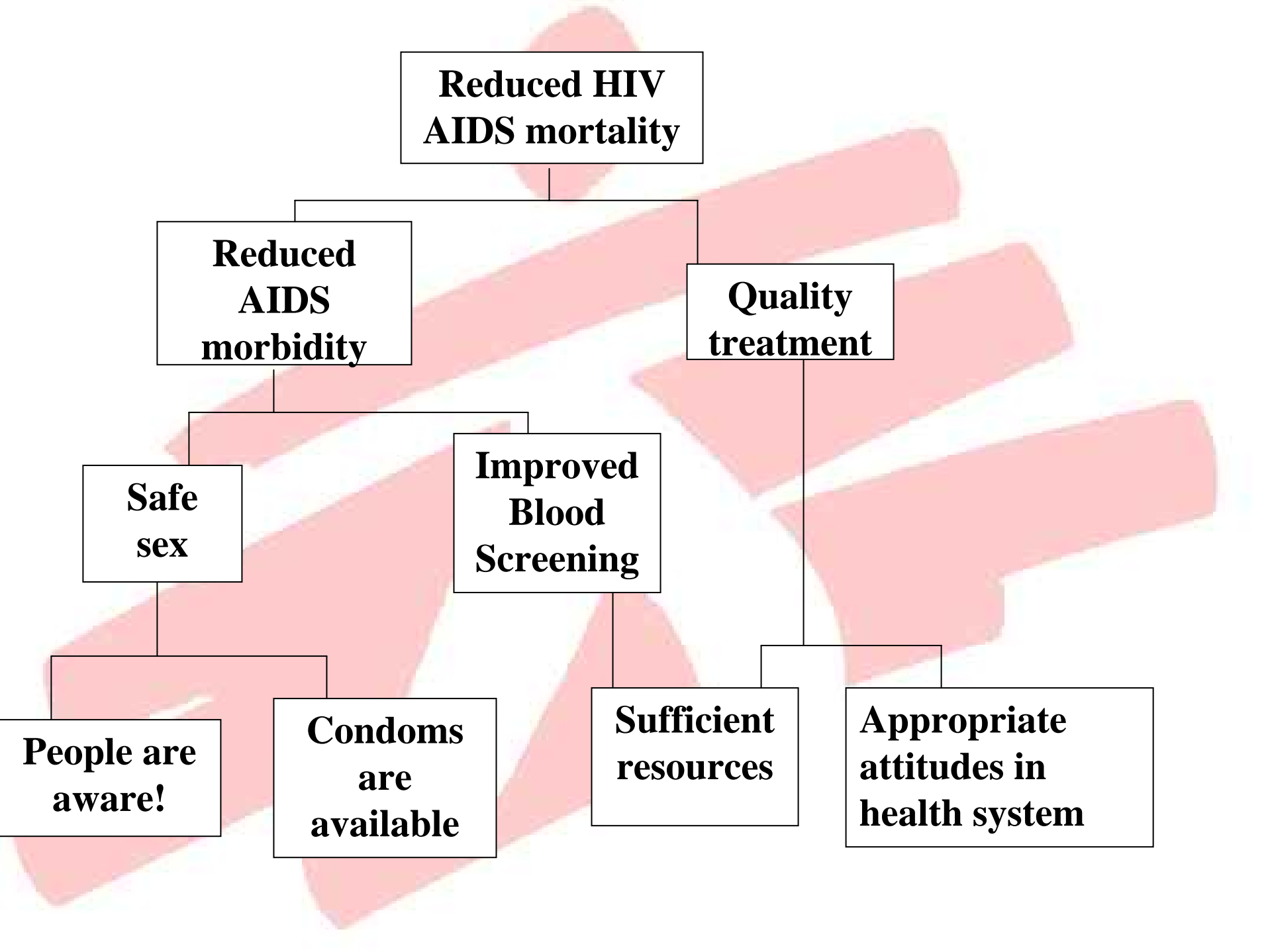
**Poor
awareness**

**No
Condoms**

**Few
resources**

**Poor attitudes in
health system**





**Reduced HIV
AIDS mortality**

**Reduced
AIDS
morbidity**

**Quality
treatment**

**Safe
sex**

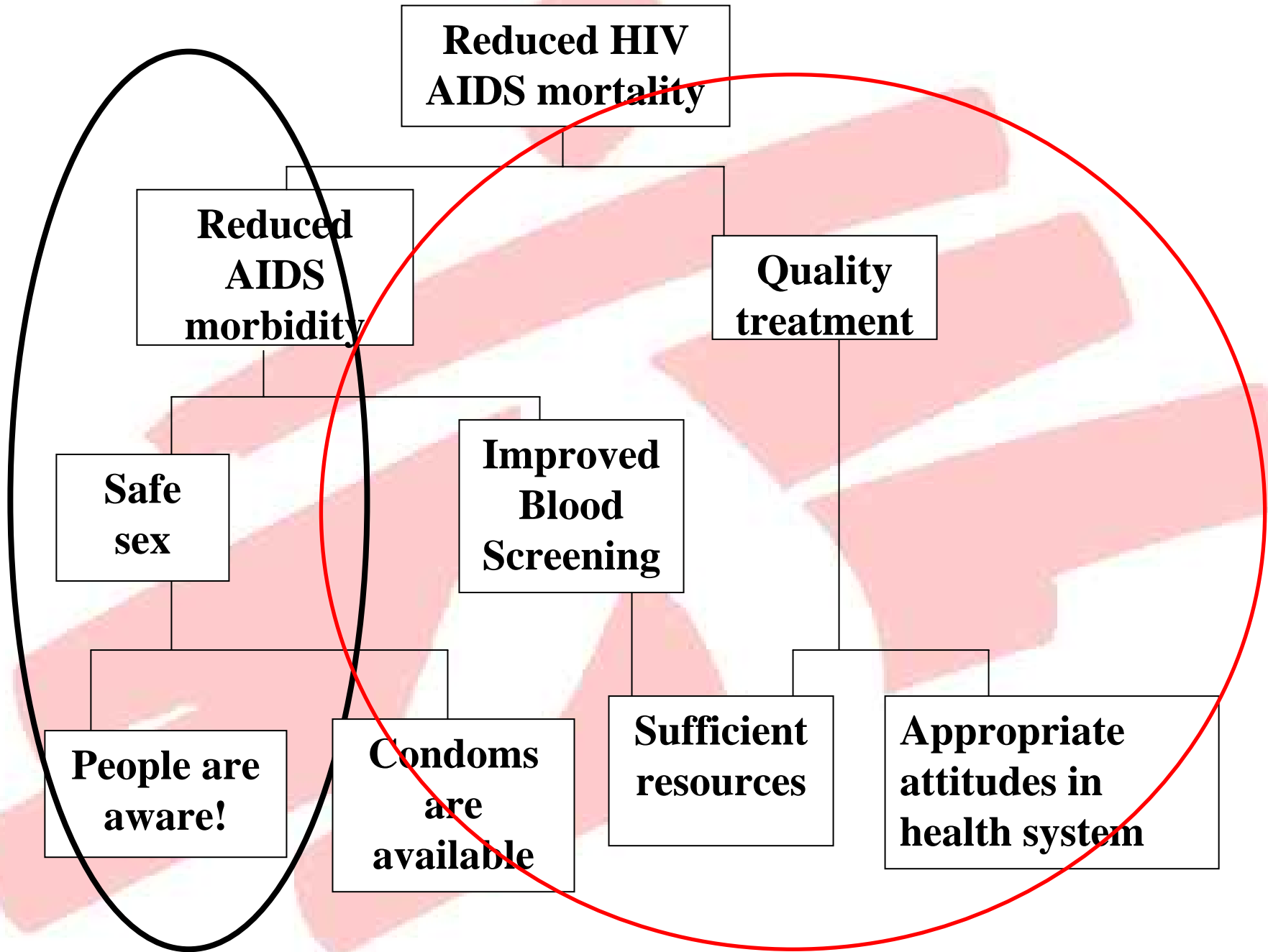
**Improved
Blood
Screening**

**People are
aware!**

**Condoms
are
available**

**Sufficient
resources**

**Appropriate
attitudes in
health system**



**Reduced HIV
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Objectives <i>Overall</i>	Indicators	Sources of Verification	Advocacy (responsibilities of others)
Reduced AIDS mortality			Quality treatment
<i>Project Purpose</i> Reduced HIV/AIDS morbidity			Improved Blood Screening Appropriate attitudes in health system
<i>Specific Objective</i> People have safe sex			Condoms available
<i>Activities</i> Awareness campaign			Sufficient resources

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Objectives <i>Overall</i>	Indicators (NL)	Sources of Verification	Advocacy (responsibilities of others)
Reduced AIDS mortality	< 100/ year by 2010	UNAIDS	Quality treatment
<i>Project Purpose</i> Reduced HIV/AIDS morbidity	<18,000 by 2010	UNAIDS	Improved Blood Screening Appropriate attitudes in health system
<i>Specific Objective</i> People have safe sex	Condoms sale up	Industry/ import figures	Condoms available
<i>Activities</i> Awareness campaign	Inputs	Budget	Sufficient resources

Evaluation

- *Relevance*: social mission, principles, qualitative, overall objective, dilemmas, public debate
- *Effectiveness*: project purpose, specific objectives, data, quantitative, protocols
- *Efficiency* : activities, €€€



Questions?



Discussion

Is it possible to use the logical framework in the specific context of your work?

How would you develop and implement such an M&E system in your organisation?